

Paul Griffiths Chief Executive Officer **بول غريفث** الرئيس التنفيذي

02 May 2021

Dear Colleagues,

SUBJECT: Closure of Northern Runway at Dubai International Airport – 9th May 2022 to 22nd June 2022

Dubai Airports continue to support the growth of travel and tourism in Dubai during the current challenging times by continually expanding and rehabilitating the infrastructure required to support the activities of our aviation partners. Dubai International (DXB) remains one of the world's busiest international airports, something that could not have been achieved without the cooperation and support of all our customers and stakeholders.

As we continue to facilitate the growth of the city as both a destination and as the world's premier intercontinental connecting hub, we must ensure that the facilities conform to the highest standards of safety and performance. Typically, our extensive maintenance programme is undertaken without significant impact to the operational activity at the airport, however, I am now writing to inform you of a significant maintenance project that will, unfortunately, have an impact on the normal operation of the airport for a defined period of time.

Dubai International has several unique characteristics, particularly the fact that the airport does not have a planned closure period and operates 24/7, 365 days per year. In 2014, the airport took the essential step, with the cooperation of its customers and stakeholders, to take the Northern runway (12L/30R) out of service for the defined period of time to carry out essential major rehabilitation. We continued this exercise on the Southern runway (12R/30L) in 2019 to carry out essential rehabilitation to the runway strip and the runway pavement surface. These two significant major projects were completed on time as committed to the stakeholders, thanks to all of our partners involved.

The Northern runway (12R/30L) was not forecasted for rehabilitation until approximately 2024/25, however with the downturn in traffic and slower than expected recovery, an opportunity to deliver the works sooner will provide benefits in terms of minimising longer term lost traffic at DXB. Undertaking these works next year will mitigate the need for further works on this runway until well after 2030. Below is a summary of the high-level scope planned during the rehabilitation of the Norther runway:

- Resurfacing of the Northern runway
- Strengthening of the wider runway strip
- Aeronautical Ground Lighting (AGL) and Taxiway Guidance Signs (TGS) replacement
- Pavement reinforcement of key taxiway entry and exits
- Repair of drainage infrastructure
- Relocation of navigation aids substation

The project aims to provide an extended serviceable life to the runway and taxiway infrastructure whilst at the same time providing an essential upgrade to the lighting system.

In conjunction with our major infrastructure partners, Dubai Airports has undertaken an extensive review of different methodologies for undertaking this major project with a view to completing the works in the most timely and effective manner with the consequence of minimising the disruption to normal operations. We have concluded that this is best achieved by implementing the following plan.

The Northern runway (12L/30R) at DXB will be closed for a period of 45 days to complete the refurbishment works. The timetable for the closure period is as follows.

9th May 2022

- Full time closure of the Northern runway commences at 15:00 hours local (11:00 UTC).
- Single runway operations will continue using the Southern runway.
- Regular maintenance on the Southern runway will thereafter be conducted every Sunday during the closure period between 16:00 hours and 18:00 hours local (12:00 to 14:00 UTC).

22nd June 2022

- Northern runway handed back to ATC at 18:00 hours local (14:00 UTC).
- Dual runway operations will resume and the runway maintenance period will switch back to the current regime between 15:00 hours and 18:00 hours local (11:00 to 14:00 UTC).

During the closure period, there will need to be a managed reduction in capacity due to the availability of a single runway and therefore we need to work with our airline partners to achieve this reduction in an orderly manner. DWC Passenger Terminal Building (PTB) will be operational, assuming demand exceeds available capacity at DXB. Dubai Airports is committed to ensuring that both airports continue to accommodate traffic and support aviation growth without unnecessary disruption. The NRR project will facilitate works required to maintain core assets to the necessary standard.

Our airline customers will be required to reschedule their operations at DXB due to the full daily closures impacting the runway availability. The schedule coordinator, ACL, will work with the affected airlines to mitigate the impact to operations. It is crucial that any flights scheduled to arrive or depart during the shoulder periods of the runway closures observe strict adherence to slot punctuality to prevent major delays or risk diversions.

As with previous major runway rehabilitation projects we will continue to communicate regularly with all our customers and key stakeholders. Further information on the cancellation policy and scheduling timelines will be communicated as soon as this is formulated. The policy will be comparable to that adopted for previous runway rehabilitation projects.

This extensive programme generates a significant number of challenges for all of our customers and stakeholders and we understand and appreciate that it has to be planned and executed to minimise the disruption to our customers and ultimately the people who travel through our airport. We depend on the establishment of a close level of understanding and cooperation with all affected by the programme and thank you for your understanding and cooperation to help us achieve the objectives we have set.

If you have any comments or questions regarding the above, please contact your Dubai Airports Aviation Business Management contact or email <u>airline.relations@dubaiairports.ae</u>. Thank you for your understanding, cooperation and ongoing support in helping us achieve this important objective for the continuity of operations at DXB.

Yours sincerely,

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Paul Griffiths Chief Executive Officer Dubai Airports